



GREATER SASKATOON CATHOLIC SCHOOLS

Annual Budget



September 2016 to August 2017

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Budget 2016-17

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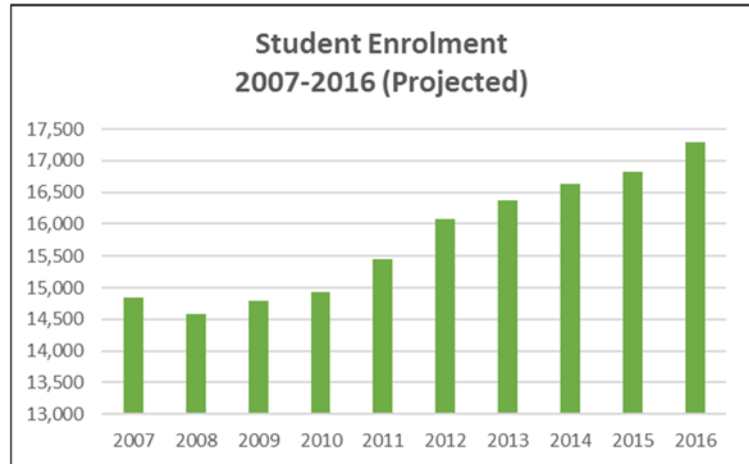
GREATER SASKATOON CATHOLIC SCHOOLS BUDGET 2016-17

As the 2016-17 budget was prepared, the board was continually challenged to ensure adequate financial resources are allocated strategically to maintain and improve the faith-filled learning environments in our schools.

The 2016-17 budget includes 23.5 additional classroom teachers to welcome an estimated 365 additional students for 2016-17 and the 100 additional students served from budget in 2015-16. The additional classroom teachers will ensure the Average Classroom Loading (ACL) remains unchanged. Greater Saskatoon Catholic Schools (GSCS) will serve a projected 17,289 students in 2016-17.

The 2016-17 capital budget includes \$62.7 million for the final year of construction of the six new P3 Schools located in Saskatoon, Warman, and Martensville.

The province announced on June 1, 2016, an overall education sector funding increase of 7.8% for the 2016-17 fiscal year. School



divisions received an operating increase of 0.5%. The additional funding provided to school divisions recognized half of the costs for the new teacher collective bargaining agreement (CBA) and an increase of 24% in overall preventative maintenance and renewal (PMR) funding

The 2016-17 Budget for GSCS required \$6.8 million additional operating grant funding from the government of Saskatchewan to serve additional students, cover teacher CBA costs, and fund transportation contractual increases. The additional grant revenue the school division will receive next year is \$3.3 million which created a \$3.5 million shortfall.

The \$3.5 million shortfall in funding was partially covered by not filling 4.5 vacancies at the board office and reassigning 7.3 centralized classroom support personnel to classrooms. The shortfall was also covered by reducing equipment and furniture budgets. Student desks and chairs will only be

maintained not replaced. The five-year plan to replace the school division phone system will not receive a budget allocation to continue with year three of the replacements. The overall equipment allocations have been significantly reduced to adjust for this shortfall, but classroom staffing levels and school resources have not been reduced.

Exciting news for GSCS is the opening of kindergarten programs in both Martensville and Warman. The 2016-17 budget includes resources for these two programs to operate out of civic facilities until construction of the new schools is complete in 2017.

The 2016-17 Operating and Capital Budget allocates the resources required to offer a high quality faith filled learning environment for all students. The budget estimates of revenue and expenditures for 2016-17 are as follows:

Total Estimated Revenue	\$ 241,085,055
Total Estimated Expenditure	\$ 241,085,055
	\$ <u>-0-</u>

PRINCIPLES FOR DEVELOPING BUDGET ESTIMATES

- Catholic identity where faith is nurtured, excellence in learning is encouraged and students are inspired to serve others
- Mutual responsibility guided by sustainable programs and services that support the broad range of factors required for student achievement
- Accountability through respectful and collaborative working relationships to ensure that the principles are reflected through actions and decisions
- Transparency where decisions are supported by evidence-based written policies that are consistently applied and easily understood
- Equity through decisions that support all students in reaching their full potential
- Stability through decisions that endeavor to provide the flexibility to deal with periods of economic stability, growth and decline

GUIDELINES FOR DEVELOPING BUDGET ESTIMATES

- Expenditures will reflect current reality and future opportunities
- Student enrolment is projected to increase by 365 students for 2016-17. This is a 2.16% increase in total enrolment compared to September 30, 2015. (Page 22).
- Provisions will be made for revenues and expenditures required for the implementation of the priorities and goals of the Board of Education
- Provisions will be made for revenues and expenditures required to meet the annual objectives of each service department
- Provisions will be made for revenues and expenditures required to meet the annual objectives of the Education Sector Strategic Plan (ESSP)
- Provisions will be made for revenues and expenditures required for the implementation and actualization of the Ministry of Education curricula
- Allowances will be made for the five-year capital and facilities maintenance program
- Allowances will be made for building capacity for site-based management and accountability
- Budget estimates will be adjudicated by Executive Council prior to presentation to the Board of Education
- Supplementary statements will be prepared consisting of statistical data on school enrolment, personnel requirements, additions to and

changes in programs, explanations of the contents under each budgetary category, distribution of costs among defined school activities, and other supporting data

FINANCIAL SUMMARY

Budgeted revenues and expenses are as follows for the 2016-2017 school year:

REVENUES				
	Budget 2016-2017	Budget 2015-2016	\$ Change	% Change
Property Taxes (Note 1)	48,864,948	48,135,798	729,150	1.5%
Grants (Note 2)	182,834,598	206,354,946	(23,520,348)	-11.4%
Tuition and Related Fees (Note 3)	2,064,499	2,019,632	44,867	2.2%
School Generated Funds (Note 4)	4,236,755	3,428,514	808,241	23.6%
Other (Note 5)	1,268,103	1,417,489	(149,386)	-10.5%
Complementary Services (Note 6)	1,816,152	1,814,844	1,308	0.1%
Total Revenues	241,085,055	263,171,223	(22,086,168)	-8.4%
EXPENSES				
Governance (Note 7)	821,892	786,084	35,808	4.6%
Administration (Note 8)	6,773,533	6,250,125	523,409	8.4%
Instruction (Note 9)	135,192,215	133,004,946	2,187,269	1.6%
Plant (Note 10)	23,708,286	24,624,284	(915,998)	-3.7%
Transportation (Note 11)	8,309,784	7,727,797	581,986	7.5%
School Generated Funds (Note 12)	4,278,755	3,470,514	808,241	23.3%
Interest and Bank Charges (Note 13)	1,867,689	1,968,105	(100,416)	-5.1%
Complementary Services (Note 14)	2,462,726	2,415,414	47,312	2.0%
Total Expenses	183,414,881	180,247,269	3,167,612	1.8%
Surplus	57,670,175	82,923,954	(25,253,779)	-30.5%

Note 1: Property tax increase is due to a projected increase in taxable assessments.

Note 2: Grant increase is due to a decrease in Capital Grants of \$25.1 million to fund the final phase of P3 school construction and an increase in Operating and Other Grants of \$1.5 million.

Note 3: Increase is due to a projected increase in use of the International Student Program.

Note 4: Projected increase in school generated funds activity reflects current level of fundraising activity at the school level.

Note 5: Projected decrease due to reclassification of recoveries from Oskāyak High School and Saskatoon French School.

Note 6: Partial recognition of negotiated teacher collective agreement increase.

Note 7: Budget increase of \$90,000 for trustee elections, Memberships and Dues decreased by \$50,000.

Note 8: Change in Administration due to negotiated contract increases, revision of support staff salary estimates and legal fees.

Note 9: Increase in Instruction a result of negotiated contract increases for teaching and non-teaching staff.

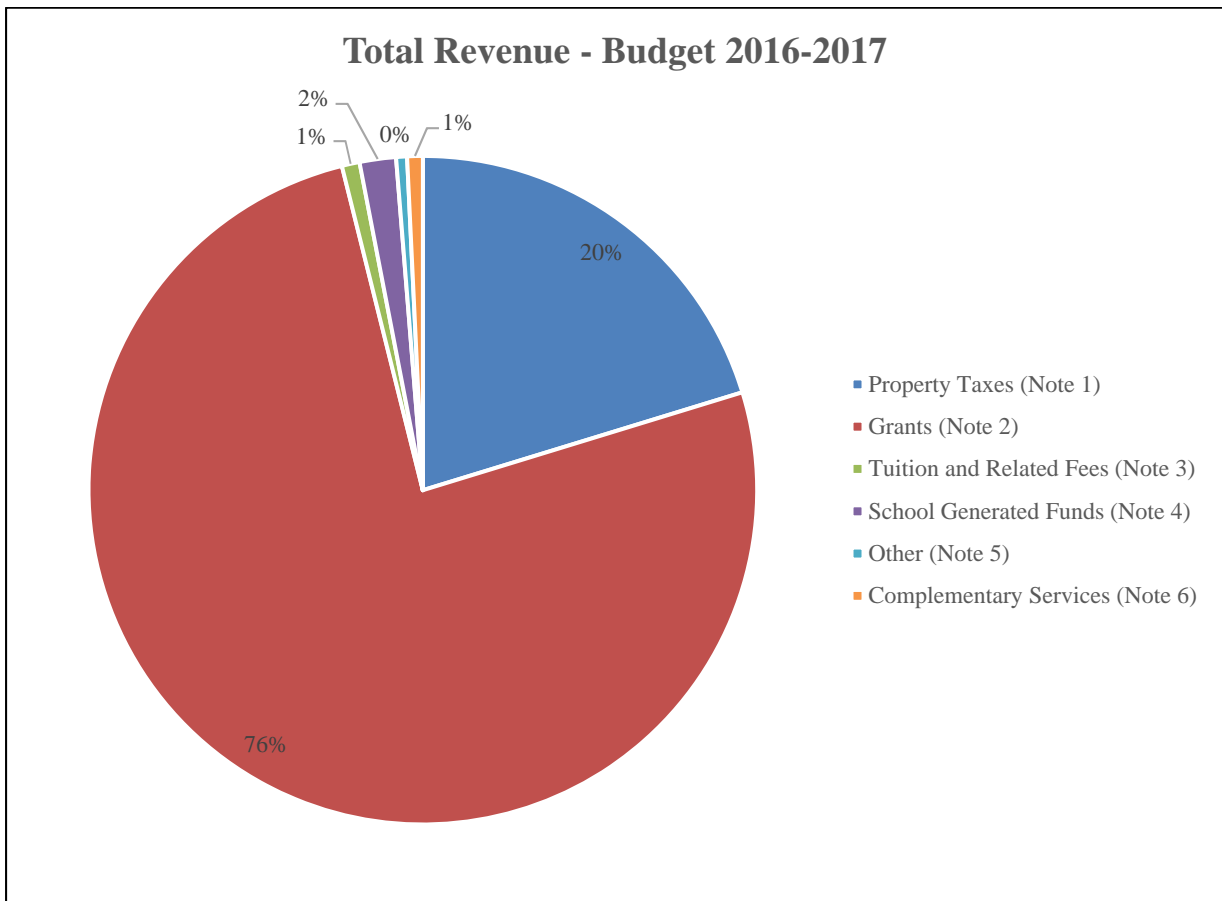
Note 10: Decrease in Plant includes \$2.2 million reduction in non-capital renovations, as well as decreases in Heating Fuel and Contracted Maintenance. Increase in salaries due to addition of electrical foreman, journeyman plumber and negotiated contract increases.

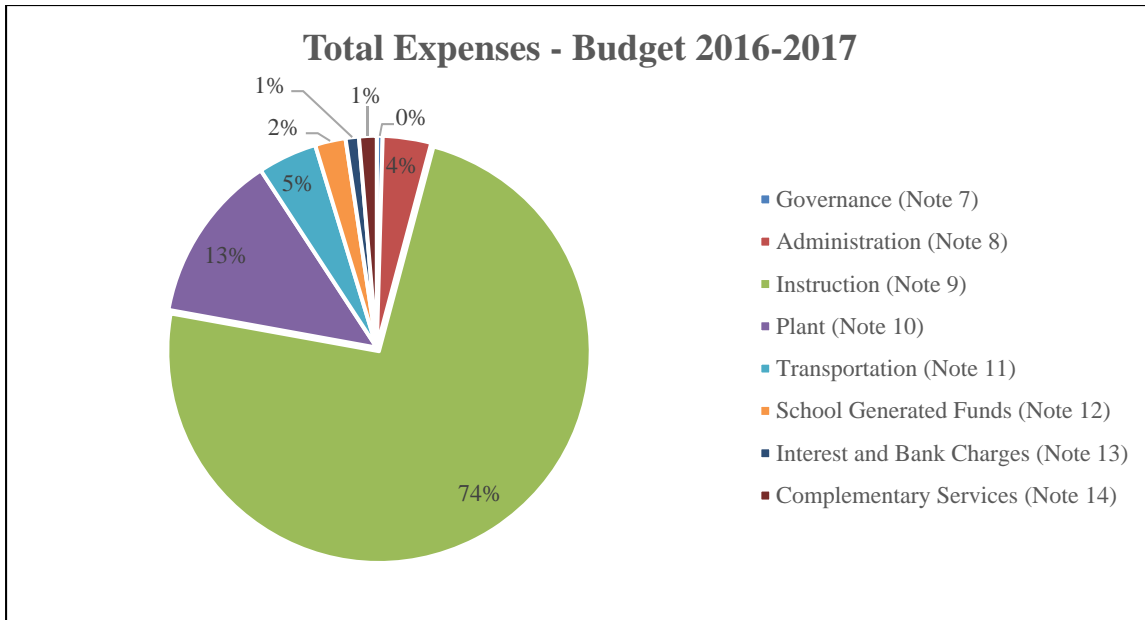
Note 11: New contract included a cost increase of 9%. Seven new transportation routes will be added.

Note 12: Projected increase in school generated funds activity reflects current level of fundraising activity at the school level.

Note 13: Decrease in interest expense as principal is repaid on various capital projects approved by the Ministry of Education.

Note 14: Negotiated collective agreement increase for teaching and non-teaching staff plus a contract increase for pre-kindergarten transportation.



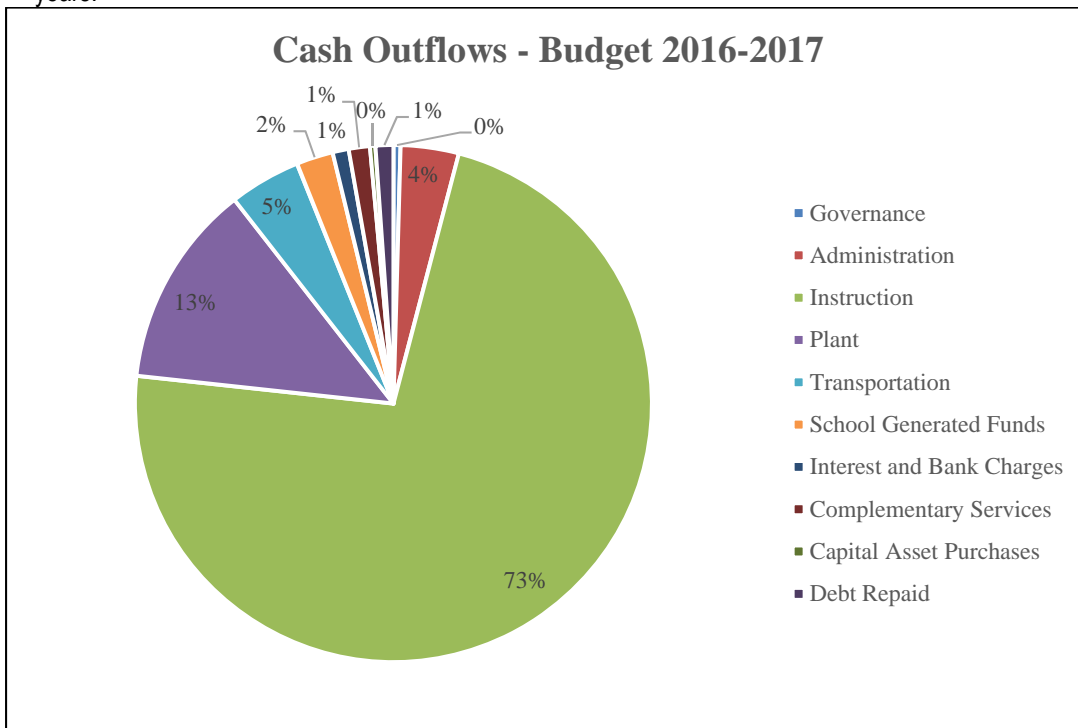


Additional cash flow requirements for the upcoming budget year are as follows:

	Budget 2016-2017	Budget 2015-2016
Total Revenues	241,085,055	263,171,223
Total Expenses	183,414,881	180,247,269
Surplus	57,670,175	82,923,954
<i>Tangible Capital Asset:</i>		
Purchases (Note 1)	(63,343,390)	(89,327,468)
<i>Long-Term Debt:</i>		
Debt Repaid	(2,068,301)	(2,725,661)
<i>Non-Cash Items:</i>		
Amortization	6,802,962	6,606,325
Employee Future Benefits	672,200	420,800
<i>Reserves:</i>		
Operating (Note 2)	266,354	-
Capital	-	2,102,050
Surplus (Deficit)	-	-

Note 1: Capital asset purchases include \$88.4 million Assets Under Construction for P3 schools and \$0.9 million of assets to directly supplement academic programming.

Note 2: Draw from capital reserves is capital grant revenue recognized in previous years and debt incurred in prior years.



Additional detail is presented in the appendices. The 2016-17 budget impacts many areas across the school division.

LEARNING SERVICES

Areas of Focus – Greater Saskatoon Catholic Schools (GSCS) has aligned our areas of focus with the Education Sector Strategic Plan.

In response to the focus on literacy and early intervention, we continue to offer resources, training and support for the implementation of Levelled Literacy Intervention in all elementary schools. Also, in response to this focus, speech and language support will be provided to students in kindergarten to Grade 3 and students with intensive needs.

Through the collection of division data, we recognize that First Nations and Métis students are not performing at the same level as their non-First Nations and Métis peers. Research demonstrates a strong correlation between Grade 3 reading levels and graduation rates. The disaggregation of reading and graduation rates for First Nations and Métis students allows us to monitor and respond in a targeted way.



Early Learning

Recognizing the research that supports the importance of early intervention there will be a continued focus on emerging literacy in all pre-kindergarten and kindergarten classrooms. Pre-kindergarten and kindergarten staff will work in collaborative network teams to improve their knowledge and practices in classroom literacy instruction and high-impact strategies.

Reading, Writing and Mathematics

Professional learning opportunities will be focused on high-impact strategies outlined within the Student Learning Model in the areas of reading, writing and mathematics. Literacy Support Teachers will provide scheduled job-embedded support for classroom teachers in Grades 1 to 6. Job-embedded support includes a focus on the following:

- Assessment to inform instruction;
- High impact literacy strategies;
- Small group literacy instruction;
- Expanded use of classroom libraries; and
- The role of the administrator in providing quality literacy instruction and intervention.

Grade 7 teachers will be provided professional learning on the use of common writing rubrics, calibrated writing assessment and the use of effective writing strategies.

Teacher-developed combined-grade resources will be used to support the effective use of environment, curriculum, assessment and instruction within combined-grade mathematics.

Student Services

Coordinators and consultants will continue work with school teams to align the work of professional and paraprofessional staff with the division's Student Learning Model in the areas of academic and behavior. Diversity in our classrooms continues to be a challenge as the number of students with intensive needs, English Language Learners, and mental health issues have been increasing. As a division, we are challenged to respond with sufficient resources to meet the increasingly complex needs of our students.

GSCS continues to meet the needs of students within the school setting and the community. In response to the time needed for school division participation in the HUB, we continue to have division representation at the HUB table. Our school division also collaborates with various community organizations through the Community Threat Assessment Support Protocol to support students at risk.

Religious Education

We will continue to support staff in their faith journeys by offering the Understanding Your Faith workshops, the Faith Mentorship Program and annual staff retreats. We will provide support to our high school chaplains and faith facilitators at the elementary level. We are planning to implement new religion resources at the grade two level this year. Division personnel continue to support development of renewed Christian Ethics curriculum for Grades nine and 10.

English as an Additional Language (EAL)

The budget allocation will be used to provide appropriate programming and support for students within the context of their neighbourhood school. Some of this support will occur within the regular classroom—the Student Learning Model's Quality Core Instruction or Plus adaptations in the classroom setting. We also offer more focused instruction and support outside the classroom by itinerant EAL teachers in our elementary schools.

In our high schools, we are supporting students in the acquisition of EAL credit courses as well as regular credit courses in both congregated and non-congregated class settings in an effort to maintain and increase graduation rates.

With our present allocation we will continue to provide a part-time registration/reception center in an effort to more accurately register and

support our students with appropriate programming. Accurate registration is significant in reporting to the ministry. It also ensures that students have the appropriate government documentation to determine whether the students are tuition paying students or non-tuition students.

As a division, we are also cognizant of the need to build capacity in all teachers to support English Language Learners (ELLs). Teachers will continue to receive The Sheltered Instruction Observation Protocol (SIOP) training that targets content area classes to help make instruction more understandable for ELLs.

First Nations and Métis Education

The 2016-17 Greater Saskatoon Catholic Schools budget provides resources for the First Nations and Métis Education (FNME) plan focussed on supporting FNM learners through the development and implementation of compensatory and culturally-relevant programming. This includes the Math and Word Warrior programs and Cree culture and language programming. The 2016-17 budget allows for the continuation of Indigenous language and culture programming to ensure that student and staff learning opportunities are sustained.

Continued supports will be provided for teachers in the areas of Treaty education, Metis education and First Nations and Métis content integration. The FNME team will support selected high school teachers in the development of culturally responsive and relational pedagogies.



In collaboration with our partners, GSCS will host community events including a feast and round dance as well as a powwow. Through partnership with Central Urban Métis Federation Inc., we deliver a Métis education program at St. Michael's Community School. In addition, the budget supports the further development of family and community partnerships.

First Nations and Métis Education initiatives are guided by defined goals and strategies aimed at closing the outcomes gap for FNM students and ensuring that Greater Saskatoon Catholic Schools are more responsive to people of all cultures. Resources are targeted to schools through the support of Aboriginal student achievement coordinators and Aboriginal student retention workers.

FACILITY CONSTRUCTION AND RENEWAL

New Schools: The Saskatchewan School Bundle Project

The Ministry of Education is working with Greater Saskatoon Catholic Schools, Saskatoon Public Schools, Prairie Spirit School Division, Regina Catholic Schools and Regina Public Schools to design and build 18 new schools within 9 joint-use sites. These schools will have core design specifications similar in all buildings.



Greater Saskatoon Catholic Schools will be opening six of the 18 announced schools. Martensville will see a Catholic school built in the Lake Vista development area. Saskatoon will see four new Catholic schools built in Evergreen, Hampton Village, Stonebridge, and Rosewood. In addition, the City of Warman will see a Catholic school open in the newly developed Traditions area (Northwest sector). All the newly announced schools are scheduled to open in September 2017.

Preventative Maintenance and Renewal

The school division was allocated \$2.47 million in budget 2016-17 for preventative maintenance and renewal (PMR), a 30% increase over the prior year. A large portion of our preventative maintenance and renewal budget goes toward roofing projects and mechanical upgrades. As a great number of our schools are 50 years or older in age, they require continual upgrading. Safe, functional and modernized facilities assist in creating schools as centres of learning—a board goal.



The four year PMR plan approved by the board and submitted to the Ministry of Education identified an annual \$2.1 million PMR deficit for the 2016-17 school year. While the Board of Education appreciates the increased financial support provided for PMR, a sustainable and significant injection of provincial funds for capital projects and maintenance is essential to meet the demands associated with our aging infrastructure.

Other Facilities Projects

On budget day 2016-17, the Ministry of Education announced they would be providing Greater Saskatoon Catholic Schools with funding for seven relocatable classroom moves, as well as four new relocatable classrooms. This will help to alleviate shortage of learning space in many of our schools.

In addition to the \$2.47 million in PMR funding, the school division will be spending an additional \$40,000 on minor facility improvements across the division.

INFORMATION TECHNOLOGY

The 2016-17 technology budget will allow our division to upgrade Wi-Fi infrastructure, refresh student computers, upgrade teacher computers, service our servers, renew our licensing software and repair equipment. The school computer refresh will allow two high schools and seven elementary schools to upgrade their existing technology for students. Increased bandwidth in many of our schools, along with improved wireless access, will allow teachers to utilize technology as a tool for improving student

outcomes. The IT department continues to implement and monitor service levels to end users. Key targets identified in mini-kaizen events identify ways in which the department can better streamline service to schools.



The Educational Technology Team continues to work with our teachers to maximize the curricular outcomes using the technology currently in our schools. Cyber School will continue to work closely with the Educational Technology Team in developing online resources for elementary teachers. By June 2017, Grades 5 - 8 mathematics, English language arts, social studies, science and religion will be available to

teachers. The 2016-17 technology budget is the same as the 2015-16 fiscal-year budget.

TRANSPORTATION

The transportation budget for 2016-17 is \$8,964,913. The school division will transport a projected 6,283 students on 192 routes daily during the 2016-17 school year. The transportation allocation will accommodate enrolment growth, the expansion of the French immersion program at Mother Theresa, and the addition of transportation services for kindergarten programs in Martensville and Warman. The budget allocations will ensure that urban ride times are not longer than 60 minutes and all pre-kindergarten programs will continue to be transported. Students who reside in designated neighborhoods outside of 0.8 km of their school will continue to be offered transportation.

A multi-year transportation review is being conducted by Greater Saskatoon Catholic Schools. That review identified 11 schools that could take advantage of transportation efficiencies if changes are made to the way bus routes are scheduled starting in September 2016.



By double looping (using the same bus and driver to complete a route at one school, then complete a second route for another school) our transportation providers (First Student Canada and Hertz Northern Bus) can provide a reduced rate, resulting in a \$434,000 savings. The average ride times on buses will not increase by this change. Some students will actually spend less time on the bus.

The Ministry of Education has committed to implement an equitable distribution model for transportation funding, but to date, no new equitable model has been implemented. The school division received an increase in transportation funding compared to 2015-16. The funding for education transportation overall did not increase, but an updated three-year average of expenditures reallocated funding to growing school divisions. The projected shortfall in transportation for 2016-17 is \$1.55 million which includes \$434,000 in efficiency savings. The shortfall has a significant impact on all other expense areas due to the shortfall being funded through the reallocation of resources internally.



At Greater Saskatoon Catholic Schools, we are . . .

ROOTED IN FAITH

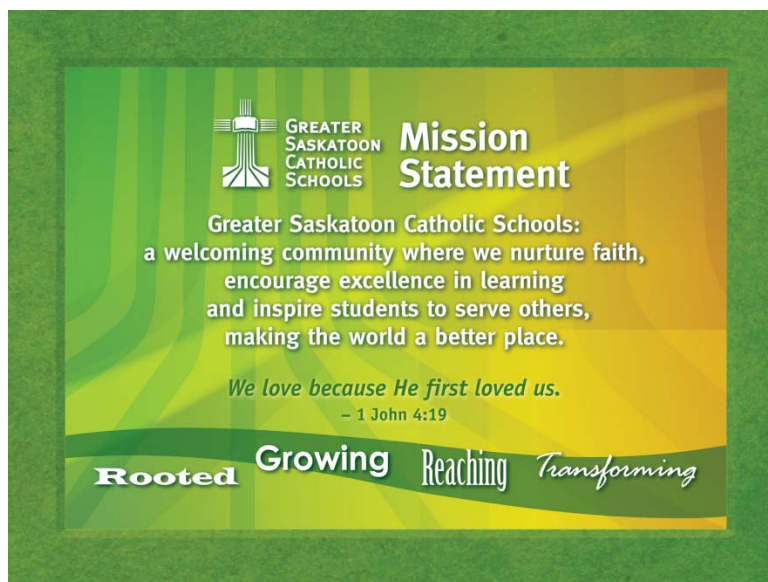
- We see God in all things.
- Our schools are communities of faith, hope and love.
- Our faith is living and growing.

Growing in Knowledge

- We strive to have each student attain academic excellence, based on each one's God-given talents.
- Students discover how their faith is part of learning and of life.
- Our young people grow in freedom and responsibility.

Reaching Out ... to Transform the World

- All are welcome, especially those most in need.
- We reach out to transform our world.



Rooted Growing Reaching Transforming



**GREATER
SASKATOON
CATHOLIC
SCHOOLS**

Appendices

Rooted Growing Reaching *Transforming*

Appendix 1: Operations Allocation Summary

	2016-2017 Budget	2015-2016 Budget	2014-2015 Actual	Budget to Budget
REVENUES				
PROPERTY TAXATION				
TOTAL TAX LEVY	47,330,589	47,142,638	45,578,555	187,951
TOTAL GRANTS IN LIEU OF TAXES	1,710,273	1,307,938	1,646,746	402,335
TOTAL TREATY LAND ENTITLEMENT	53,751	0	52,286	53,751
TOTAL HOUSE TRAILER FEES	19,546	20,709	18,204	-1,163
TOTAL ADDITIONS TO LEVY	215,006	107,687	207,843	107,319
TOTAL DELETIONS FROM LEVY	-464,217	-443,174	-448,933	-21,043
TOTAL PROPERTY TAXATION	48,864,948	48,135,798	47,054,700	729,150
GRANTS				
TOTAL MINISTRY OF EDUCATION GRANTS	181,980,027	205,535,102	132,859,359	-23,555,075
TOTAL OTHER PROVINCIAL GRANTS	566,053	533,829	478,377	32,224
TOTAL GRANTS FROM OTHERS	288,518	286,015	203,884	2,503
TOTAL GRANTS	182,834,598	206,354,946	133,541,620	-23,520,348
TUITION & RELATED FEES				
TOTAL TUITION FEES	2,064,499	2,019,180	2,187,107	45,319
TOTAL TRANSPORTATION FEES	0	452	0	-452
TOTAL TUITION AND RELATED FEES	2,064,499	2,019,632	2,187,107	44,867
SCHOOL GENERATED FUNDS REVENUE				
TOTAL SCHOOL FUNDS REVENUE	4,236,755	3,428,514	4,124,890	808,241
OTHER REVENUE				
TOTAL MISCELLANEOUS REVENUE	445,714	658,773	1,377,225	-213,059
TOTAL SALES AND RENTALS	749,389	685,375	639,863	64,014
TOTAL INVESTMENTS	73,000	73,340	93,975	-340
TOTAL TANGIBLE CAPITAL ASSETS	0	0	1,200	0
TOTAL OTHER REVENUE	1,268,103	1,417,489	2,112,263	-149,386
COMPLEMENTARY SERVICES				
TOTAL MINISTRY OF EDUCATION GRANTS	1,816,152	1,814,844	1,758,466	1,308
TOTAL COMPLEMENTARY SERVICES	1,816,152	1,814,844	1,758,466	1,308
TOTAL OPERATING REVENUE	241,085,055	263,171,223	190,779,046	-22,086,168
EXPENSES				
GOVERNANCE				
TOTAL BOARD MEMBERS EXPENSE	262,446	260,301	252,479	2,145
TOTAL CONVENTIONS - BOARD MEMBERS	58,998	58,998	47,499	0
TOTAL LOCAL BOARDS/ADVISORY COMMITTEES	0	1,825	892	-1,825
TOTAL ELECTIONS EXPENSE	90,000	0	54,455	90,000
TOTAL OTHER GOVERNANCE EXPENSE	410,448	464,960	477,527	-54,512
TOTAL GOVERNANCE EXPENSE	821,892	786,084	832,852	35,808
ADMINISTRATION				
TOTAL ADMINISTRATION SALARIES	5,925,255	5,601,983	5,418,934	323,272
TOTAL SUPPLIES & SERVICES	356,366	243,221	241,912	113,145
TOTAL NON-CAPITAL EQUIPMENT	4,441	4,441	5,310	0
TOTAL CAPITAL ASSET AMORTIZATION	145,528	128,061	131,944	17,467
TOTAL BUILDING OPERATING EXPENSE	291,944	255,823	356,735	36,121
TOTAL TRAVEL	35,000	1,596	33,367	33,404
TOTAL PROFESSIONAL DEVELOPMENT	15,000	15,000	6,404	0
TOTAL ADMINISTRATION	6,773,533	6,250,125	6,194,606	523,409

	2016-2017 Budget	2015-2016 Budget	2014-2015 Actual	Budget to Budget
INSTRUCTION				
TOTAL INSTRUCTIONAL SALARIES	101,001,621	98,835,866	95,768,347	2,165,755
TOTAL NON-TEACHER CONTRACT SALARIES	24,533,347	24,072,446	23,677,210	460,901
TOTAL INSTRUCTIONAL AIDS	2,503,546	2,816,023	2,992,366	-312,477
TOTAL SUPPLIES & SERVICES	1,965,602	2,147,555	1,795,277	-181,953
TOTAL NON-CAPITAL EQUIPMENT	623,244	668,900	768,844	-45,655
TOTAL CAPITAL ASSET AMORTIZATION	1,660,060	1,693,277	1,861,174	-33,216
TOTAL COMMUNICATIONS EXPENSE	635,080	552,493	568,420	82,588
TOTAL TRAVEL	285,164	282,165	240,297	2,999
TOTAL PROFESSIONAL DEVELOPMENT	783,408	808,588	568,924	-25,180
TOTAL STUDENT RELATED EXPENSE	1,201,142	1,127,634	1,063,396	73,508
TOTAL INSTRUCTIONAL EXPENDITURES	135,192,215	133,004,946	129,304,255	2,187,269
PLANT OPERATION & MAINTENANCE				
TOTAL SALARIES	8,669,494	8,162,977	7,920,090	506,517
TOTAL SUPPLIES & SERVICES	12,108	12,108	917	0
TOTAL NON-CAPITAL EQUIPMENT	129,387	100,496	67,238	28,891
TOTAL CAPITAL ASSET AMORTIZATION	4,996,207	4,783,821	5,015,878	212,386
TOTAL BUILDING OPERATING EXPENSES	9,808,904	11,472,696	20,848,761	-1,663,792
TOTAL COMMUNICATIONS	332	332	248	0
TOTAL TRAVEL	87,355	87,355	69,370	0
TOTAL PROFESSIONAL DEVELOPMENT	4,500	4,500	8,852	0
TOTAL PLANT OPERATION & MAINTENANCE	23,708,286	24,624,284	33,931,354	-915,998
STUDENT TRANSPORTATION				
TOTAL STUDENT TRANSPORTATION SALARIES	164,695	160,948	145,124	3,746
TOTAL CONTRACTED PUPIL TRANSPORTATION	8,145,089	7,566,849	6,726,362	578,240
TOTAL STUDENT TRANSPORTATION	8,309,784	7,727,797	6,871,486	581,986
SCHOOL GENERATED FUNDS EXPENSE				
TOTAL SCHOOL FUNDS EXPENSE	4,278,755	3,470,514	3,891,334	808,241
OTHER EXPENSES				
TOTAL SHORT TERM DEBT	158,424	158,424	186,950	0
TOTAL CAPITAL LOANS	1,676,352	1,776,768	1,903,809	-100,416
TOTAL OTHER LONG TERM DEBT	32,913	32,913	44,815	0
TOTAL OTHER EXPENSES	1,867,689	1,968,105	2,135,574	-100,416
COMPLEMENTARY SERVICES				
TOTAL INSTRUCTIONAL SALARIES &	1,238,256	1,136,169	1,154,273	102,087
TOTAL PROGRAM SUPPORT (NON-TEACHING)	528,674	501,845	426,426	26,829
TOTAL INSTRUCTIONAL AIDS	5,000	5,000	36,309	0
TOTAL NON-CAPITAL FURNITURE & EQUIPMENT	5,000	5,000	0	0
TOTAL CAPITAL ASSET AMORTIZATION	1,167	1,166	1,164	1
TOTAL TRAVEL	0	0	711	0
TOTAL PROFESSIONAL DEVELOPMENT	1,500	1,500	3,365	0
TOTAL STUDENT RELATED EXPENSES	28,000	28,000	28,201	0
TOTAL CONTRACTED TRANSPORTATION	655,129	736,734	652,746	-81,605
TOTAL COMPLEMENTARY SERVICES	2,462,726	2,415,414	2,303,195	47,312
TOTAL OPERATING EXPENDITURES	183,414,881	180,247,269	185,464,656	3,167,612
EXCESS OF REVENUE OVER EXPENSE	57,670,175	82,923,954	5,314,390	-25,253,780
DRAW FROM OPERATIONS	-57,670,175	-82,923,954		25,253,780
CASH SURPLUS (DEFICIT) FOR THE YEAR	0	0		0

Appendix 2: Other Cash Requirements

	2016-2017 Budget	2015-2016 Budget	Budget to Budget
<i>Cash Inflows (Outflows)</i>			
LIABILITIES			
Long Term Debt Repaid	-1,904,040	-2,561,400	657,360
TOTAL CAPITAL LEASES	-164,261	-164,261	0
TOTAL LIABILITIES	-2,068,301	-2,725,661	657,360
CAPITAL ASSET PURCHASES			
Furniture and equipment	-73,790	-93,160	19,370
Computer Hardware	-91,000	-471,725	380,725
Computer Software	-474,600	-362,584	-112,016
Assets Under Construction	-62,704,000	-88,400,000	25,696,000
TOTAL CAPITAL ASSET PURCHASES	-63,343,390	-89,327,468	25,984,078
TOTAL CASH OUTFLOWS	-65,411,691	-92,053,129	26,641,438
<i>Non Cash Items</i>			
ACCRUED EMPLOYEE BENEFITS			
Accrued Employee Future Benefits	672,200	420,800	251,400
TOTAL ACCRUED EMPLOYEE BENEFITS	672,200	420,800	251,400
CAPITAL ASSET AMORTIZATION			
A/D - Land Improvements	44,667	44,666	1
A/D - Buildings	3,516,804	3,475,404	41,400
A/D - Other Vehicles	45,834	30,583	15,251
A/D - Furniture and Equipment	486,972	417,793	69,179
A/D - Computer Hardware	1,378,033	1,420,486	-42,453
A/D - Computer Software	231,204	175,455	55,749
A/D - Buildings - Short Term	1,099,448	1,041,939	57,509
TOTAL CAPITAL ASSET AMORTIZATION	6,802,962	6,606,325	196,637
TOTAL DRAW FROM RESERVES	266,354	2,102,050	-1,835,696
TOTAL NON CASH ITEMS	7,741,516	9,129,175	-1,387,659
DRAW FROM OPERATIONS	-57,670,175	-82,923,954	25,253,780

Appendix 3: Operating Grant Estimate

BUDGET YEAR	2016/17	2015/16	Increase (Decrease)
Recognized Expenses			
Governance	754,356	754,752	-396
Administration	5,468,976	5,456,988	11,988
Base Instruction	76,855,932	74,891,904	1,964,028
School-Based Support	7,140,816	7,172,280	-31,464
Supports for Learning	25,814,820	25,569,228	245,592
Locally Determined Teacher Benefits	14,099,916	14,026,812	73,104
Instructional Resources	8,457,876	8,490,840	-32,964
Plant Operation and Maintenance	14,993,424	14,818,416	175,008
Complementary Services (PreK)	1,816,152	1,814,844	1,308
Transportation Operations	7,410,252	6,639,360	770,892
Debt Repayment Principal	1,904,040	2,561,400	-657,360
Debt Repayment Interest	1,676,352	1,776,768	-100,416
School Consolidation Assistance		55,164	-55,164
Total Recognized Expenses	166,392,912	164,028,756	2,364,156
Recognized Revenues			
Property Tax	48,864,948	48,135,804	729,144
Tuition Fee Revenue	1,855,524	1,475,184	380,340
Total Recognized Revenues	50,720,472	49,610,988	1,109,484
Recognized Funding Total	115,672,440	114,417,768	1,254,672
Adjustments			
Early Start Kindergarten	344,118		344,118
Emergent Issues - Syrian Refugees	55,000		55,000
Additional Funding - Transportation		165,000	-165,000
Adjustment Total	399,118	165,000	234,118
Adjusted Recognized Funding Total	116,071,558	114,582,768	1,488,790
Net Operating Grant	116,071,558	114,582,768	1,488,790
PMR Funding	2,469,856	1,885,276	584,580

Appendix 4: Expenses by Classification

Function	Salaries & Benefits	Goods & Services	Debt Service	Amortization of TCA	Budget 2016-17	Budget 2015-16	Difference
Governance	\$ 247,189	\$ 574,703.57			\$ 821,892	\$ 786,084	\$ 35,808
Administration	5,925,255	702,751.06		145,528	6,773,533	6,250,125	523,408
Instruction	125,534,968	7,997,187		1,660,060	135,192,215	133,004,946	2,187,269
Plant	8,669,494	10,042,585		4,996,207	23,708,286	24,624,284	(915,998)
Transportation	164,695	8,145,089			8,309,784	7,727,797	581,987
School Generated Funds		4,278,755			4,278,755	3,470,514	808,241
Complementary Services	1,766,930	694,629.00		1,167	2,462,726	2,415,414	47,312
Other - Interest		120,122	1,747,566.99		1,867,689	1,968,105	(100,416)
TOTAL	\$ 142,308,530	\$ 32,555,821	\$ 1,747,567	\$ 6,802,962	\$ 183,414,881	\$ 180,247,269	\$ 3,167,612

Appendix 5: Projected Enrolment Detail

School	Language	Pre-K	Kdgtn	Gr-1	Gr-2	Gr-3	Gr-4	Gr-5	Gr-6	Gr-7	Gr-8	Gr-9	Gr-10	Gr-11	Gr-12	22 +	Total	2015	Diff
Bishop Filevich	Ukranian	0	19	12	23	19	26	26	25	23	14						187	195	-8
Bishop Klein	English	64	28	27	30	38	26	34	33	28	37						345	347	-2
Bishop Pocock	English	0	15	11	21	17	20	24	19	20	24						171	169	2
Bishop Roborecki	English	48	40	46	40	42	33	36	49	42	42						418	406	12
Cardinal Leger	English	0	15	17	13	12	17	19	16	17	20						146	139	7
Cardinal Leger	French	0	32	30	35	36	38	29	31	41	37						309	319	-10
Father Robinson	English	0	39	38	48	49	51	47	58	49	55						434	466	-32
Father Vachon	English	32	33	32	34	40	29	35	20	35	26						316	297	19
Georges Vanier	English	0	29	37	33	35	40	48	42	43	46						353	347	6
Holy Family	English	0	55	57	73	75	52	68	55	53	46						534	479	55
Holy Mary	English	0	20	0	0	0	0	0	0	0	0						20		20
Holy Trinity	English	0	20	0	0	0	0	0	0	0	0						20		20
Mother Teresa	English	0	20	22	27	43	48	39	41	36	60						336	353	-17
Mother Teresa	French	0	50	58	59	44	23	13	23	8	0						278	203	75
Pope John Paul II	English	0	37	41	49	33	47	38	37	47	50						379	350	29
Saskatoon French	French	0	42	49	42	42	39	28	29	30	20						321	311	10
Sister O'Brien	French	0	37	36	39	36	37	38	25	22	16						286	285	1
St. Angela	English	0	30	35	22	38	24	35	20	18	39						261	257	4
St. Anne	English	0	17	13	16	17	24	19	30	28	22						186	192	-6
St. Augustine	English	10	22	18	28	23	19	22	16	31	30						219	236	-17
St. Augustine Humboldt	English	0	36	40	33	30	47	31	28	33	27						305	290	15
St. Bernard	English	0	38	45	37	36	38	28	32	26	12						292	260	32
St. Dominic	English	0	14	12	18	24	15	24	17	19	18						161	166	-5
St. Dominic Humboldt	English	16	26	22	36	22	26	29	28	21	31						257	248	9
St. Edward	English	16	17	17	17	22	29	23	22	11	44						218	214	4
St. Frances	English	48	6	5	3	6	7	10	16	8	14						123	125	-2
St. Frances	Cree	0	60	66	72	60	45	39	31	18	16						407	346	61
St. Gabriel Biggar	English	0	15	18	16	14	19	18	13	17	14	8					152	147	5
St. George	English	0	26	27	26	13	33	28	26	15	34						228	224	4
St. Gerard	French	0	64	90	74	63	73	47	60	50	47						568	553	15
St. John	English	32	22	21	18	18	27	21	18	22	25						224	220	4
St. Luke	English	0	38	27	41	30	37	46	44	46	50						359	369	-10
St. Marguerite	English	0	46	49	52	45	46	47	45	47	43						420	446	-26
St. Maria Goretti	English	48	20	16	19	17	18	31	40	20	18						247	245	2
St. Mark	English	48	40	42	40	44	43	55	44	46	44						446	442	4
St. Mary's	English	64	57	42	37	28	26	25	19	21	39						358	351	7
St. Matthew	French	0	57	59	49	49	45	42	46	34	40						421	415	6
St. Michael	English	32	15	18	19	13	21	16	20	17	16						187	177	10
St. Paul	French	0	32	35	26	26	12	13	10	10	16						180	170	10
St. Peter	English	0	67	60	72	69	80	65	67	66	91						637	652	-15
St. Philip	English	0	24	25	37	26	24	43	17	30	32						258	250	8
St. Volodymyr	English	0	27	33	25	34	32	51	43	40	43						328	333	-5
Total Elementary		458	1347	1348	1399	1328	1336	1330	1255	1188	1298	8					12295	11994	301
Bethlehem	English											259	219	233	262		973	947	26
Bethlehem	French											30	22	25	16		93	90	3
Bethlehem	Ukranian											7	13		8		28	28	0
Bishop James Mahoney	English											131	119	113	134		497	474	23
Bishop James Mahoney	French											11	14	10	13		48	47	1
Bishop Murray	English											12	35	19	55		121	122	-1
Bishop Murray - CNYC	English												6	1	9		16	16	0
Bishop Murray - Farm School	English											6	6	2			14	14	0
Bishop Murray - LOFT	English									3	6						9	9	0
Bishop Murray - Opening Door	English											5	4	8	1		18	20	-2
Cyber School	English												10	10	180	50	250	243	7
E. D. Feehan	English											113	131	127	134		505	488	17
E. D. Feehan - LOFT	English									2	6						8	7	1
Holy Cross	English											235	245	222	275		977	978	-1
Holy Cross	French											34	46	34	31		145	142	3
Oskayak	English											45	99	37	119		300	300	0
St. Joseph	English											202	180	239	204		825	839	-14
St. Joseph	French											29	27	18	23		97	95	2
Total High School										5	12	1119	1176	1098	1464	50	4924	4859	65
Home Based	English		6	8	6	8	6	8	7	2	5	5	6	2	1		70	71	-1
Total		458	1353	1356	1405	1336	1342	1338	1262	1195	1315	1132	1182	1100	1465	50	17289	16924	365

Appendix 6: Historical Enrolment 2001-2016 (Projected)

September Enrolment	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016
Bishop Filevich - U		174	169	167	148	161	174	167	177	186	187	204	221	227	195	187
Bishop Klein	366	379	382	350	305	343	328	283	301	336	360	358	352	350	347	345
Bishop Pocock	206	203	199	205	191	194	183	185	180	161	162	176	177	168	169	171
Bishop Roborecki	327	321	325	312	289	288	279	309	301	320	354	410	391	386	406	418
Cardinal Leger - E	194	197	193	206	186	170	140	130	124	116	114	114	114	119	139	146
Cardinal Leger - F	208	222	219	205	203	223	237	256	281	288	327	372	399	339	319	309
Father Robinson	545	576	602	619	632	632	611	590	583	590	556	574	612	504	466	434
Father Vachon	329	302	274	271	284	257	253	242	247	227	242	251	280	280	297	316
Georges Vanier	243	247	251	265	267	294	315	317	335	331	316	319	307	318	347	353
Holy Family														325	479	534
Holy Mary																20
Holy Trinity																20
Mother Teresa- E	301	348	391	430	431	413	413	416	415	409	423	442	472	397	353	336
Mother Teresa- F														127	203	278
Pope John Paul II	461	391	361	296	227	234	216	201	188	197	253	261	276	318	350	379
Saint Alphonse						11	9	17	18	16	18	11				
Saint Angela	355	364	349	321	277	262	236	215	203	188	263	246	267	244	257	261
Saint Anne	391	365	328	300	271	249	219	195	185	182	185	196	201	212	192	186
Saint Augustine	320	296	314	297	300	314	295	301	314	299	283	258	252	244	236	219
Saint Augustine - H						246	233	245	239	225	254	267	276	280	290	305
Saint Bernard	361	319	312	310	296	265	253	233	217	192	191	208	221	234	260	292
Saint Dominic	315	309	309	274	246	217	216	211	194	194	189	179	172	165	166	161
Saint Dominic - H						195	190	209	207	221	225	239	230	253	248	257
Saint Edward	206	170	170	173	168	161	155	172	201	178	189	188	191	189	214	218
Saint Frances - C								32	32	57	134	174	237	262	346	407
Saint Frances - E	161	158	144	119	138	91	135	101	101	114	120	92	111	105	125	123
St. Gabriel						128	125	104	123	127	127	131	139	139	147	152
Saint George	210	214	199	204	206	208	190	216	206	202	208	223	211	222	224	228
Saint Gerard - F	352	338	344	338	350	351	354	379	400	418	422	460	489	510	553	568
Saint Maria Goretti	448	275	243	266	245	212	247	267	262	286	300	263	255	272	245	247
Saint John	207	176	185	182	175	196	203	197	190	186	226	221	243	235	220	224
Saint Luke	432	454	443	438	424	417	420	430	399	400	399	411	399	404	369	359
Saint Marguerite	543	504	471	465	446	421	435	426	409	422	440	467	459	439	446	420
Saint Mark	333	318	311	329	311	292	305	320	339	392	415	467	447	437	442	446
Saint Mary	223	204	176	193	219	176	291	208	203	257	252	353	358	382	351	358
Saint Matthew - F	232	318	337	377	390	399	441	425	448	451	457	421	412	403	415	421
Saint Michael	201	152	164	153	185	164	188	167	145	145	159	181	165	165	177	187
Saint Paul - F	146	132	136	136	118	117	131	137	138	119	126	142	151	164	170	180
Saint Peter	450	448	477	486	465	474	473	518	530	525	574	619	629	686	652	637
Saint Philip	329	300	275	258	261	247	258	237	220	200	221	221	235	257	250	258
Saint Volodymyr	441	431	419	393	419	445	439	444	450	478	504	522	519	341	333	328
Saskatoon French	225	221	224	237	264	260	273	253	268	277	272	295	293	285	311	321
Sion	124	124	124	119	105	98	62	51	46							
Sister O'Brien - F	353	311	302	256	252	274	262	283	275	281	217	238	255	256	285	286
TOTAL ELEMENTARY	10538	10261	10122	9950	9694	10099	10187	10089	10094	10193	10664	11174	11418	11643	11994	12295
Bethlehem							497	749	964	1050	1091	1127	1119	1104	1065	1094
Bishop Mahoney	844	900	861	826	812	749	802	707	681	634	632	589	561	539	521	545
Bishop Murray	176	185	174	188	247	248	167	200	183	226	185	191	182	174	181	178
Cyber School										225	228	243	247	290	243	250
E. D. Feehan	1,211	1,280	1,255	1,261	1,240	1,208	734	498	337	320	314	329	379	427	495	513
Holy Cross	1069	1161	1189	1311	1368	1448	1255	1238	1387	1166	1167	1155	1136	1107	1120	1122
Oskāyak	267	255	275	266	240	276	183	154	173	154	195	259	296	317	300	300
Saint Joseph	907	987	974	994	997	959	1,021	944	928	918	929	964	990	966	934	922
TOTAL HIGH SCHOOL	4474	4768	4728	4846	4904	4888	4659	4490	4653	4693	4741	4857	4910	4924	4859	4924
Home Based									53	41	51	50	52	67	71	70
TOTAL ENROLMENT	15012	15029	14850	14796	14598	14987	14846	14579	14800	14927	15456	16081	16380	16634	16924	17289
YEAR OVER YEAR	264	17	-179	-54	-198	389	-141	-267	221	127	529	625	299	254	290	365