



Annual Budget



September 2014 to August 2015

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Budget 2014-2015

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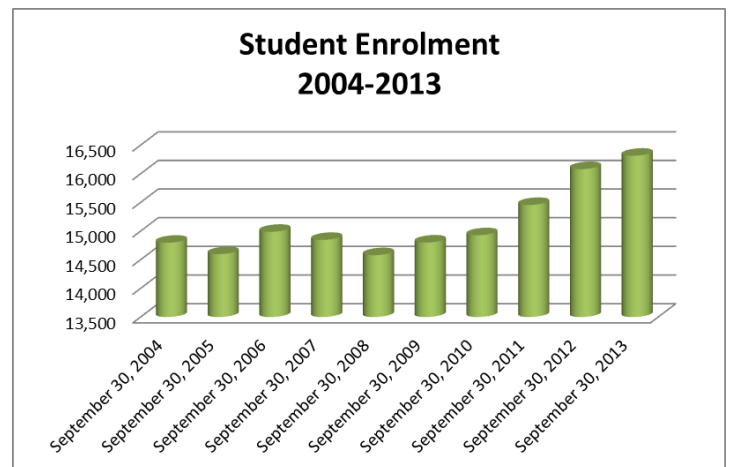
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GREATER SASKATOON CATHOLIC SCHOOLS

BUDGET 2014/2015

As 2014/2015 budget was prepared, we are continually challenged to ensure adequate financial resources are allocated strategically to maintain and improve the faith filled learning environments in our schools. The 2014-15 Budget includes a number of exciting new opportunities including a K-4 French immersion program at Mother Theresa, the opening of Holy Family Elementary School, 2 new Pre-K programs, and the amalgamation of Warman Catholic School Division. The Budget also includes the resources required to accommodate an additional 276 students for 2014-15, ensuring the Pupil Teacher Ratio (PTR) remains unchanged.

The two major revenues sources for the school division are provincial government grant allocations and education property taxation. The provincial grants are allocated based on the provincial education funding distribution model. The factors are adjusted annually by the province to continually work towards an equitable funding model for the 28 school divisions. The 2014-2015 provincial Budget introduced a new efficiency adjustment factor for all school divisions. The efficiency adjustment was a reduction of funding based on assumed efficiencies school divisions would achieve through lean initiatives and new procurement practices. The efficiency adjustment for the school division was -\$644,599 or -0.42% of the overall recognized funding. The 2014-15 funding distribution model increased the school division's funding by \$4.44 million compared to 2013-14 budget estimates. The net increase includes \$2.16 million for capital debt repayment. Also included in the increase is an addition \$779,726 in property taxation revenue.



The Ministry of Education reviewed the supports for learning (SFL) subcomponent of the funding model and through consultation decided to change the factors to more accurately recognize the true costs of school divisions in the areas of EAL and intensive supports. Our school

division was identified as requiring additional allocations and will be allocated an additional \$831,996 for 2014-15.

The 2014-15 Budget is based on estimated revenues and expenses based on projected enrollments. The Ministry of Education adjusts the actual revenue amounts the school division receives once the September 30th enrollments are reported. The 2013-14 Budget was based on a projected enrollment of 16,640 students but actual enrollment was 16,367. The 2014-15 Budget is based on a projected enrollment of 16,643 students or an overall student increase of 276. When comparing budget year to budget year, the estimated revenues and expenses for each year are calculated using projected enrollments and not actual student numbers.

The 2014-15 Operating and Capital Budget allocates the resources required to offer a high quality faith filled learning environment for all students.

The budget estimates of revenue and expenditures for 2014/2015 are as follows:

Total Estimated Revenue	\$180,585,353
Total Estimated Expenditure	<u>\$180,585,353</u>
	<u>\$ -0-</u>

PRINCIPLES FOR DEVELOPING BUDGET ESTIMATES

- Catholic identity where faith is nurtured, excellence in learning is encouraged and students are inspired to serve others
- Mutual responsibility guided by sustainable programs and services that support the broad range of factors required for student achievement
- Accountability through respectful, collaborative working relationships to ensure that the principles are reflected through actions and decisions
- Transparency where decisions are supported by evidence-based written policies that are consistently applied and easily understood
- Equity through decisions that support all students in reaching their full potential
- Stability through decisions that endeavor to provide the flexibility to deal with periods of economic stability, growth and decline

GUIDELINES FOR DEVELOPING BUDGET ESTIMATES

- Expenditures will reflect current reality and future opportunities
- Student enrollment is estimated to increase by 276 students. This is a 1.68% increase over existing 2013-2014 enrollment (Page 23). Although the Province requires the division to provide a budget by June 30th prior to the fiscal year starting on September 1st, the actual funding received by the school division will be based on actual enrollment as of September 30th of the budget year.
- Provision will be made for revenues and expenditures required for the implementation of the priorities and goals of the Board of Education
- Provision will be made for revenues and expenditures required to meet the annual objectives of the division's service divisions
- Provision will be made for revenues and expenditures required for the implementation and actualization of the Ministry of Education curricula
- Allowances will be made for the five-year capital and facilities maintenance program
- Allowances will be made for building capacity for site-based management and accountability
- Budget estimates will be adjudicated by Executive Council prior to presentation to the Board of Education
- Supplementary statements will be prepared consisting of statistical data on school enrolment, personnel requirements, additions to and

changes in programs, explanations of the contents under each budgetary category, distribution of costs among defined school activities, and other supporting data

FINANCIAL SUMMARY

Budgeted revenues and expenses are as follows for the 2014-2015 school year:

REVENUES				
	Budget 2014-2015	Budget 2013-2014	\$ Change	% Change
Property Taxes (Note 1)	47,031,189	46,251,463	779,726	1.7%
Grants (Note 2)	118,112,302	125,621,808	(7,509,507)	-6.0%
Tuition and Related Fees (Note 3)	1,359,632	1,172,664	186,969	15.9%
School Generated Funds (Note 4)	3,473,514	3,572,523	(99,008)	-2.8%
Other (Note 5)	1,900,817	1,901,324	(508)	0.0%
Complementary Services (Note 6)	1,690,349	1,648,396	41,953	2.5%
Total Revenues	173,567,802	180,168,178	(6,600,376)	-3.7%
EXPENSES				
Governance (Note 7)	845,321	757,806	87,515	11.5%
Administration (Note 8)	5,865,041	6,333,490	(468,449)	-7.4%
Instruction (Note 9)	125,753,533	124,667,314	1,086,218	0.9%
Plant (Note 10)	32,406,736	20,893,985	11,512,750	55.1%
Transportation (Note 11)	7,930,889	6,656,958	1,273,931	19.1%
School Generated Funds (Note 12)	3,473,514	3,640,905	(167,391)	-4.6%
Interest and Bank Charges (Note 13)	2,051,793	807,924	1,243,870	154.0%
Complementary Services (Note 14)	2,258,527	2,100,536	157,991	7.5%
Total Expenses	180,585,353	165,858,918	14,726,435	8.9%
Surplus (Deficit)	(7,017,551)	14,309,260	(21,326,811)	-149.0%

Note 1: Property tax increase is due to a projected increase in taxable assessments.

Note 2: Grant decrease is due to a decrease in Capital Grants of \$11.5 million and an increase in Operating and Other Grants of \$4.0 million.

Note 3: Increase is due to a projected increase in use of the International Student Program.

Note 4: Projected decrease in school generated funds activity due to reduction in fees charged at the school level.

Note 5: Overall activity comparable to the prior year budget.

Note 6: Budget includes two additional pre-kindergarten programs for 2014-2015.

Note 7: Increase primarily due to the need for a by-election for a new trustee to be held in fall 2014.

Note 8: Change in Administration primarily due to the reclassification of salary costs to Instruction.

Note 9: Increase in negotiated salary increases for non-teaching staff, opening of Holy Family School, new French immersion program at Mother Theresa.

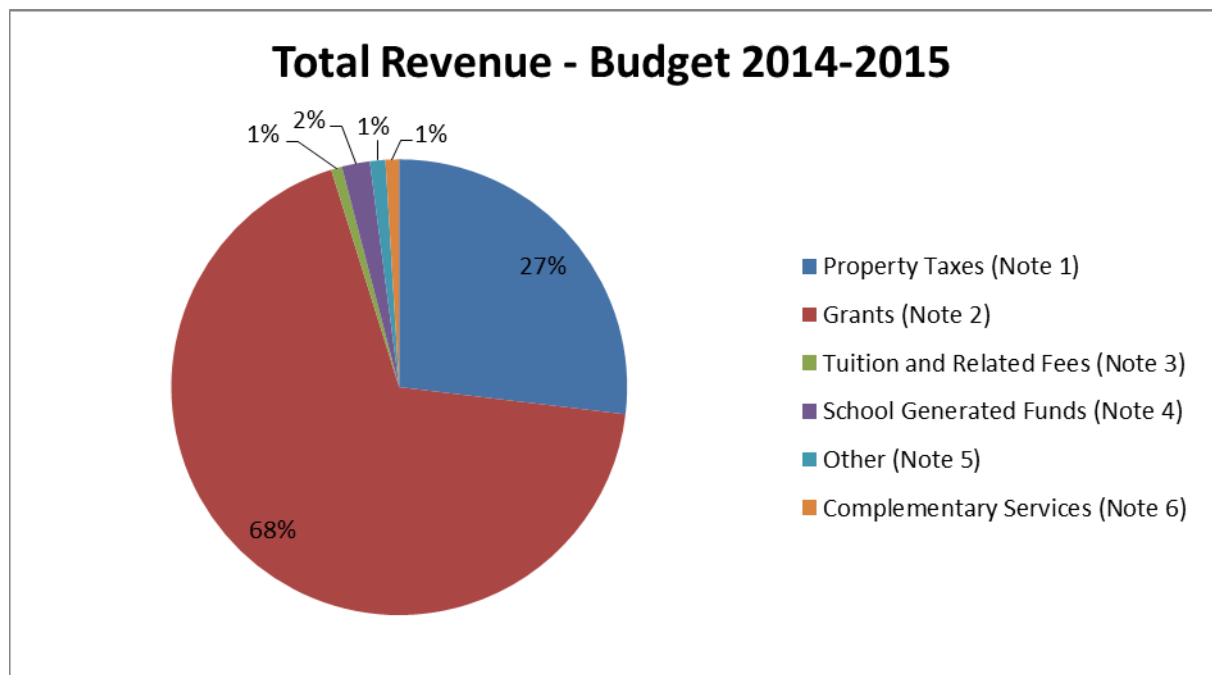
Note 10: Increase in Plant includes \$10 million in non-capital renovations at Holy Cross, Georges Vanier and St. Matthew, inflationary increases in utilities and supplies and a 2% wage increase for in-scope caretaking and maintenance staff.

Note 11: Increase includes 14 new bus routes to meet new programming and enrollment demands, as well as a contractual increase.

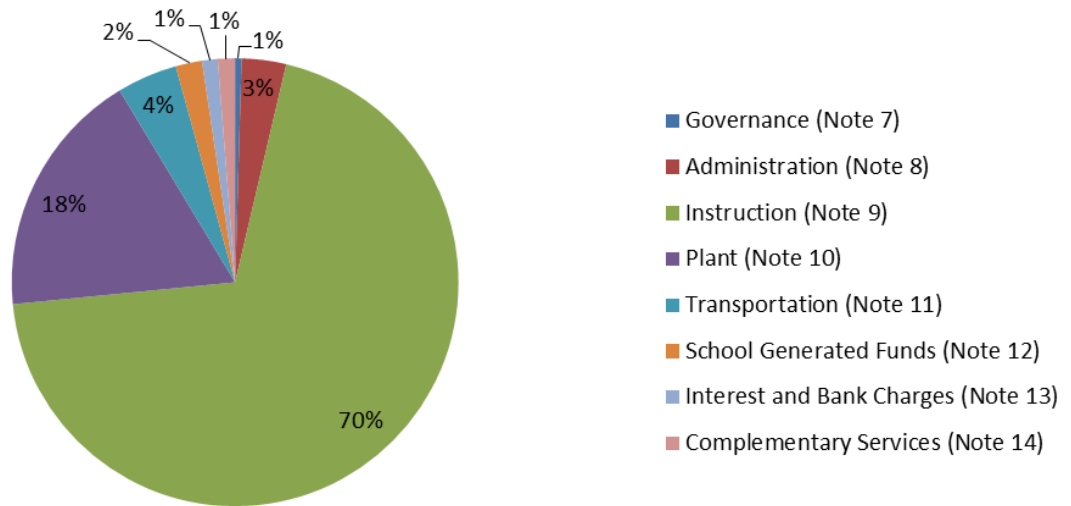
Note 12: Projected decrease in school generated funds activity due to reduction in fees charged at the school level.

Note 13: Increase in interest expense due to debt acquired to fund various capital projects approved by the Ministry of Education.

Note 14: Increase in expense due to additional pre-kindergarten program and related salary and transportation expenses.



Total Expenses - Budget 2014-2015

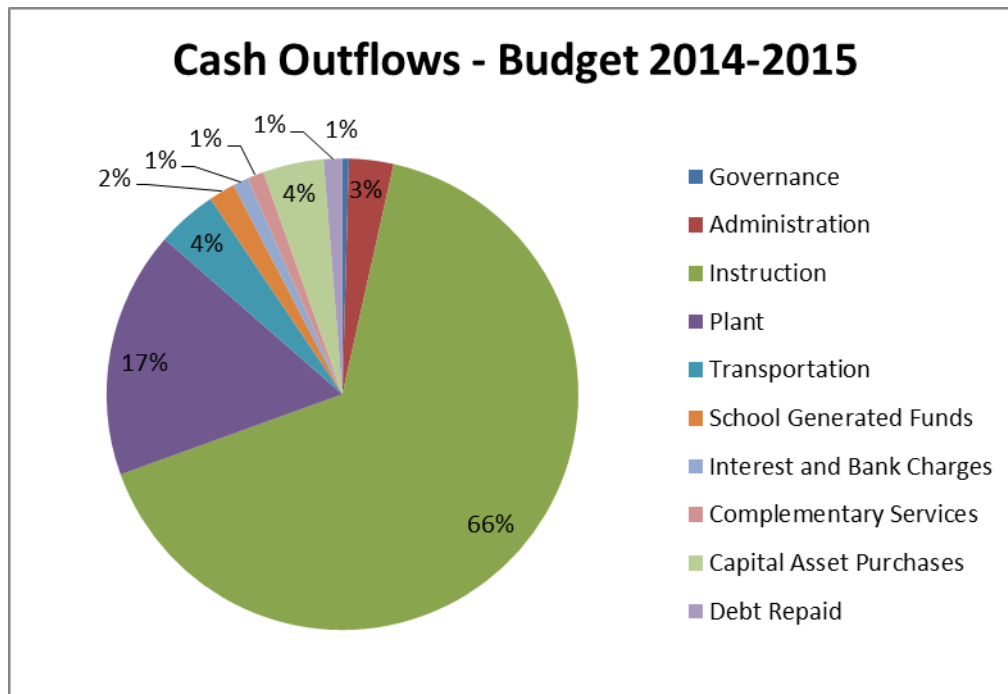


Additional cash flow requirements for the upcoming budget year are as follows:

	Budget 2014-2015	Budget 2013-2014
Total Revenues	174,856,899	180,168,178
Total Expenses	181,874,450	165,858,918
Surplus (Deficit)	(7,017,551)	14,309,260
<i>Tangible Capital Asset:</i>		
Purchases (Note 1)	(7,953,033)	(33,819,546)
<i>Long-Term Debt:</i>		
Debt Issued	331,917	15,227,306
Debt Repaid	(2,457,295)	(1,496,969)
<i>Non-Cash Items:</i>		
Amortization	6,435,221	5,389,848
Employee Future Benefits	390,100	390,100
<i>Reserves:</i>		
Capital (Note 2)	10,270,640	-
Surplus (Deficit)	-	-

Note 1: Capital asset purchases include \$6.6 million of Plant assets and \$1.3 million of assets to directly supplement academic programming.

Note 2: Draw from capital reserves is capital grant revenue recognized in previous years and debt incurred in prior years.



Additional detail is presented in the appendices. The 2014-2015 Budget impacts many areas across the school division.

LEARNING SERVICES

Student Services

In response to the time needed for school division participation in the HUB, we are shuffling human resources in the elementary alternate behavior programs to provide for a .50 consultant and .50 itinerant teacher. We will be working as a team over the next school year to identify effective practices in our programs and needed changes. Coordinators and consultants will continue work with school teams to align the work of professional and paraprofessional staff with the division Student Learning Models – Academic and Behavior.

In response to the focus on literacy and early intervention, we are offering resources, training and support for the implementation of Levelled Literacy Intervention in all elementary schools. To make this expansion in

Rooted Growing Reaching Transforming

the use of this focused intervention possible, Learning Assistance Teachers will be providing the intervention. Also in response to this focus, speech and language support will be provided to students in Kindergarten to grade 3 and students with intensive needs.

Diversity in our classrooms continues to be a challenge. We have many students with intensive needs and mental health issues. As a division we are challenged to respond with sufficient resources to meet the complex needs of our students.



Religious Education

We will continue to support staff in their faith journeys by offering the Understanding Your Faith workshops, the Faith Mentorship Program and annual staff retreats. We will provide support to our high school chaplains and faith facilitators at the elementary level. We are planning to implement new religion resources at the grade one level this year and pilot the renewed Christian Ethics curriculum at grade nine and ten in semester two providing opportunity for feedback prior to full implementation the following year.

English as an Additional Language (EAL)

The budget allocation will be used to provide appropriate programming and support for students within the context of their neighbourhood school. Some of this support will occur within the regular classroom (Quality Core Instruction or Plus – adaptations in classroom setting). We also offer focused support through pull out programming by itinerant EAL teachers in our elementary schools.

In our high schools, we are supporting students in the acquisition of EAL credit courses as well as regular credit courses in both congregated and non-congregated class settings in an effort to maintain and grow graduation rates.

With our present allocation we will establish a registration/reception center in an effort to more accurately register and support our students with appropriate programming. Accurate registration is significant in

reporting to the Ministry. It will also ensure that students have the appropriate government documentation to determine whether the students are tuition paying students or non-tuition students.

As a division, we are also cognizant of the need to build capacity in all teachers to support English Language Learners (ELLs). Teachers will continue to receive The Sheltered Instruction Observation Protocol (SIOP) training which targets content area classes to help make instruction more comprehensible for ELLs.

First Nations and Métis Education

The 2014-2015 Greater Saskatoon Catholic Schools budget provides resources to the First Nations and Métis Education Unit to support Learning Services in disaggregating data and targeting resources for improved learning outcomes for First Nations and Metis students. The budget also supports the development of culturally responsive schools through the presence of Indigenous knowledge and heritage in schools.



The First Nations and Métis Education Unit will support school and division leadership to access and interpret data and plan for improved engagement, wellness and learning of First Nations and Métis students. 2014-2015 budget resources will ensure that First Nations and Métis Elders and ceremony are present in schools and that all students have opportunity to learn the rich history and contemporary culture of Indigenous peoples.

2014-2015 priorities also include enhanced attendance, retention and graduation of First Nations and Métis students and staff professional development to support these goals. Bilingual and core Indigenous language programming will continue to be supported and developed. The mamawohkamatowin partnership is also an integral part of the support for First Nations and Métis partnership and initiatives that underpin the 2014-2015 First Nations and Métis Education Plan.

FACILITY CONSTRUCTION AND RENEWAL

In 2014-2015, Greater Saskatoon Catholic Schools will complete four major facility capital projects:



Holy Family School: New Construction

Total Estimated Cost: \$18.4M

Holy Family School is located in Willowgrove, a neighbourhood in the northeast corner of the City of Saskatoon. This new facility is designed to meet the needs of 500 students and their families. This project is being constructed in partnership with Saskatoon Public Schools and the City of Saskatoon. The central area of the complex will see enhanced multipurpose and gymnasium space in addition to a childcare centre capable of housing 90 infants and toddlers. Holy Family was slated for opening in September 2014 however has been delayed. We anticipate the facility will be ready for occupancy this fall.



Holy Cross High School

Total Estimated Cost: \$25.1M

Phase I of the Holy Cross renovations includes new construction in the Industrial Arts, Physical Education, and front entrance areas along with the south classroom wing and Chapel. In addition to new construction, all the south classrooms, library, student commons and administration areas will be completely renovated. A new efficient heating and cooling system will be installed throughout the entire building. It is hoped that funding for Phase II of the project will be announced within the coming months. Holy Cross serves high school students on the south east side of Saskatoon.



Georges Vanier Catholic Fine Arts School

Total Estimated Cost: \$13.5M

George Vanier Catholic Fine Arts School is located in the Avalon neighbourhood in Saskatoon. This project will see the creation of a new gymnasium, performance studio, art room and resource centre. In addition, four new modular classrooms will be added to the southwest corner of the building. The majority of these areas were occupied by students in June 2014. The contractor will now turn its attention to renovating the existing structure. This renovation and addition will provide much needed enhanced space to meet the needs of the learning program of the school.



École St. Matthew School

Total Estimated Cost: \$14.7M

École St. Matthew School, located in Saskatoon's Brevoort Park neighbourhood is a single stream French Immersion school providing programming for a number of east side neighbourhoods. For years the school has had multiple portables added to it in order to accommodate students. The core area of the school; gymnasium, practical arts, washrooms, learning resource centre and special education facilities have lacked functional space.

New construction includes permanent classrooms, gymnasium with stage area, washrooms, storage, and practical arts. The resource centre will be relocated into the existing gymnasium area and the remainder of the classrooms and office area will be renovated. Students look forward to moving into the new areas in January 2015. Renovations to the remainder of the schools are scheduled to be completed by September 2015.

New Schools: The Saskatchewan School Bundle Project

The Ministry of Education is working with Greater Saskatoon Catholic Schools, Saskatoon Public Schools, Prairie Spirit School Division, Regina Catholic Schools and Regina Public Schools to design and build 18 new schools within 9 joint use sites. These schools will have core design specifications similar in all buildings.



The project is composed of three phases. Phase I wrapped up in April with the development of 3 base or “core” designs. Phase II involved the creation of modified designs specific to the learning program of the individual school divisions and communities. Throughout this design stage, a 3P Lean planning process was utilized involving students, teachers, community members, curriculum experts, and facilities representatives from the various school divisions.

Greater Saskatoon Catholic Schools will be opening 6 of the 18 announced schools. Martensville will see a Catholic school built in the Lake Vista development area. Saskatoon will see four new Catholic schools built in Evergreen, Hampton Village, Stonebridge, and Rosewood. In addition, the City of Warman will see a Catholic school open in the newly developed Traditions area (Northwest sector). All the newly announced schools are scheduled to open in September 2017.

Preventative Maintenance and Renewal

In Budget 2013, the Ministry of Education announced a Preventative Maintenance and Renewal (PMR) pool of funding, intended to replace the former Block Project capital funding. The objective of PMR is to put more control into the hands of the school division to determine which maintenance needs require allocated funds. The school division was allocated



\$1.47 million in Budget 2014-2015, a 25% increase over the prior year. The five year PMR plan approved by the board and submitted to the Ministry of Education identified an annual \$5.2 million PMR deficit for the 2014-15 school year. While the Board of Education appreciates the increased financial support provided for PMR, a sustainable and significant injection of provincial funds for capital projects and maintenance is essential to meet the demands associated with aging infrastructure.

Other Facilities Projects

On Budget Day 2014-2015, the Ministry of Education announced they would be providing Greater Saskatoon Catholic Schools with funding for

seven relocatable classroom moves, as well as six new relocatable classrooms. This will help to alleviate shortage of learning space in many of our facilities and assist with the Holy Family contingency planning.

In addition to the \$1.47 million in PMR funding, the school division will be spending an additional \$250,000 on minor facility improvements across the division.

INFORMATION TECHNOLOGY

The 2014-2015 technology budget will allow our division to upgrade student computers, complete phase two of the telephone upgrade, address telephony costs, replace teacher computers, service our servers, renew our licensing software and repair equipment. There has also been a considerable shift in staffing classifications and assignments of technical support positions in order to better serve the school division. An additional System Technician I will be hired in order to support our growing needs. The Educational Technology support personnel continue to work with our teachers to maximize the curricular outcomes using the technology currently in our schools. The 2014-2015 technology budget is the same as the current year budget of \$1.3 million.

TRANSPORTATION

The transportation budget for 2014-15 is \$8,582,428. The school division will transport an estimated 4,725 students on 182 routes daily during the 2014-15 school year. The budgeted number of routes for 2014-15 is an increase of 14 from the previous year to accommodate enrollment growth, 2 new Pre-K programs, a new French immersion program, and the amalgamation of Warman Catholic School Division. The increase of new routes is also associated with the success of immersion programs which will require 6 additional routes for 2014-15. The additional transportation costs associated with the delayed opening of Holy Family is also part of the estimated increase year over year. The budget allocations will ensure that urban ride times are no longer than 60 minutes and all Pre-K programs will continue to be transported. Students who



reside in designated neighborhoods outside of 0.8 km for their school will continue to receive transportation.

The Ministry of Education has committed to implement an equitable distribution model for transportation funding but to date no new equitable model has been implemented. The shortfall of allocated funding to budgeted expense for 2014-15 will be \$1.53 million. The transportation services offered by the school division will not change but the shortfall will be funded through the reallocation of resources internally.

At Greater Saskatoon Catholic Schools we are . . .

ROOTED IN FAITH

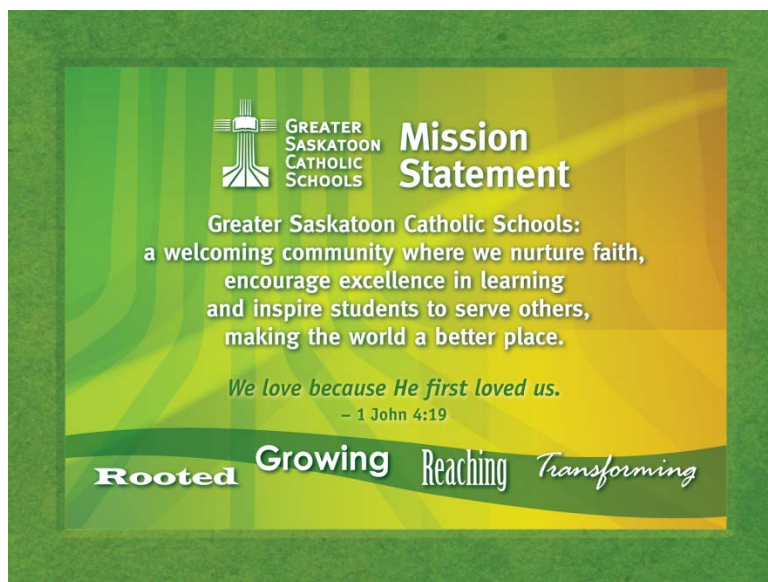
- We see God in all things.
- Our schools are communities of faith, hope and love.
- Our faith is living and growing.

Growing in Knowledge

- We strive to have each student attain academic excellence, based on each one's God-given talents.
- Students discover how their faith is part of learning and of life.
- Our young people grow in freedom and responsibility.

Reaching Out... to Transform the World

- All are welcome, especially those most in need.
- We reach out to transform our world.



Rooted Growing Reaching Transforming



**GREATER
SASKATOON
CATHOLIC
SCHOOLS**

Appendices

Rooted Growing Reaching Transforming

Appendix 1: Operations Allocation Summary

ACCOUNT DESCRIPTION	BUD-14/15	BUD-13/14	ACT-12/13	BUD-BUD
DETAILS OF REVENUE				
PROPERTY TAXATION				
TOTAL TAX LEVY	45,704,909	45,471,463	43,182,274	233,446
TOTAL GRANTS IN LIEU	1,683,716	1,680,000	1,585,771	3,716
TOTAL TREATY LAND ENTITLEMENT				
TOTAL HOUSE TRAILER FEES	23,516	25,000	20,953	(1,484)
TOTAL ADDITIONS TO LEVY	122,281	40,000	114,915	82,281
TOTAL DELETIONS FROM LEVY	(503,233)	(965,000)	(552,415)	461,767
TOTAL PROVISION FOR UNCOLLECTABLE TAXES				
TOTAL PROPERTY TAXATION	47,031,189	46,251,463	44,351,498	779,726
GRANTS				
TOTAL MINISTRY OF EDUCATION GRANTS	116,887,397	125,024,932	114,929,765	(8,137,536)
TOTAL OTHER PROVINCIAL GRANTS	1,144,161	596,876	574,926	547,285
TOTAL FEDERAL GRANTS	80,744		207,899	80,744
TOTAL GRANTS FROM OTHERS			11,301	
TOTAL FEDERAL GRANTS				
TOTAL GRANTS FROM OTHERS				
TOTAL GRANTS	118,112,302	125,621,808	115,723,891	(7,509,507)
TUITION AND RELATED FEES				
TOTAL TUITION FEES	1,359,180	1,171,809	1,540,267	187,371
TOTAL TRANSPORTATION FEES	452	855	435	(402)
TOTAL OTHER RELATED FEES				
TOTAL FEDERAL CAPITAL FEES				
TOTAL TUITION AND RELATED FEES	1,359,632	1,172,664	1,540,702	186,969
SCHOOL GENERATED FUNDS				
TOTAL SCHOOL GENERATED FUNDS	3,473,514	3,572,523	3,839,107	(99,008)
OTHER REVENUE				
TOTAL MISCELLANEOUS REVENUE	1,143,773	1,243,944	775,980	(100,171)
TOTAL SALES AND RENTALS	683,703	606,484	646,071	77,219
TOTAL INVESTMENTS	73,340	50,896	71,204	22,445
TOTAL OTHER REVENUE	1,900,817	1,901,324	1,493,255	(508)
COMPLEMENTARY SERVICES				
TOTAL MINISTRY OF EDUCATION GRANTS	1,690,349	1,648,396	1,595,611	41,953
TOTAL OTHER PROVINCIAL GRANTS				
TOTAL FEDERAL GRANTS				
TOTAL GRANTS FROM OTHERS				
TOTAL TUITION FEES				
TOTAL TRANSPORTATION FEES				
TOTAL OTHER RELATED FEES				
TOTAL MISCELLANEOUS REVENUE				
TOTAL SALES AND RENTALS				
TOTAL COMPLEMENTARY SERVICES	1,690,349	1,648,396	1,595,611	41,953
TOTAL REVENUE	173,567,802	180,168,178	168,544,065	(6,600,376)

ACCOUNT DESCRIPTION	BUD-14/15	BUD-13/14	ACT-12/13	BUD-BUD
DETAILS OF EXPENDITURE				
GOVERNANCE				
TOTAL BOARD MEMBERS EXPENSE	249,647	246,891	232,775	2,756
TOTAL CONVENTION EXPENSE	58,998	58,998	34,742	
TOTAL LOCAL ADVISORY COMMITTEES	1,722	1,925	4,170	(203)
TOTAL CONVENTIONS - LOCAL BOARDS				
TOTAL ELECTIONS EXPENSE	70,000		81,067	70,000
TOTAL OTHER GOVERNANCE EXPENSE	464,954	449,992	407,978	14,962
TOTAL GOVERNANCE	845,321	757,806	760,732	87,515
ADMINISTRATION				
TOTAL ADMINISTRATION SALARIES	5,207,105	5,766,196	1,219,090	(559,091)
TOTAL SUPPLIES & SERVICES	273,466	216,817	187,347	56,649
TOTAL NON-CAPITAL EQUIPMENT	4,441	4,100	4,186	341
TOTAL CAPITAL ASSET AMORTIZATION	97,692	4,214	79,710	93,478
TOTAL BUILDING OPERATING EXPENSE	269,741	244,070	204,202	25,672
TOTAL COMMUNICATIONS		84,541	(2,445)	(84,541)
TOTAL TRAVEL	1,596	4,602	1,433	(3,006)
TOTAL PROFESSIONAL DEVELOPMENT	11,000	8,950	9,101	2,050
TOTAL ADMINISTRATION	5,865,041	6,333,490	1,702,625	(468,449)
INSTRUCTION				
TOTAL INSTRUCTIONAL SALARIES	92,067,966	91,450,046	87,405,963	617,921
TOTAL PROGRAM SUPPORT SALARIES	23,652,868	23,463,196	21,671,344	189,671
TOTAL INSTRUCTIONAL AIDS	2,802,212	2,812,557	3,170,485	(10,345)
TOTAL SUPPLIES & SERVICES	1,916,686	1,785,373	1,571,087	131,312
TOTAL NON CAPITAL EQUIPMENT	821,172	812,016	766,198	9,156
TOTAL CAPITAL ASSET AMORTIZATION	1,524,075	1,389,911	1,791,812	134,164
TOTAL COMMUNICATIONS	940,313	1,034,608	476,284	(94,295)
TOTAL TRAVEL	280,135	280,204	296,284	(69)
TOTAL PROFESSIONAL DEVELOPMENT	864,882	796,759	501,214	68,124
TOTAL STUDENT RELATED EXPENSE	883,223	842,644	396,157	40,579
TOTAL INSTRUCTION	125,753,533	124,667,314	118,046,827	1,086,218
PLANT OPERATION & MAINTENANCE				
TOTAL PLANT OPERATION SALARIES	7,985,836	7,705,202	7,203,868	280,634
TOTAL SUPPLIES & SERVICES	12,108	1,534	11,468	10,573
TOTAL NON-CAPITAL EQUIPMENT	174,280	229,480	113,066	(55,201)
TOTAL CAPITAL ASSET AMORTIZATION	4,810,200	3,995,413	3,915,814	814,787
TOTAL BUILDING OPERATING EXPENSE	19,332,125	8,880,033	17,579,482	10,452,092
TOTAL COMMUNICATIONS	332	85	316	247
TOTAL TRAVEL	87,355	77,738	82,410	9,617
TOTAL PROFESSIONAL DEVELOPMENT	4,500	4,500	1,266	
TOTAL PLANT OPERATION AND MAINTENANCE	32,406,736	20,893,985	28,907,691	11,512,750
STUDENT TRANSPORTATION				
TOTAL TRANSPORTATION SALARIES	155,686	17,422	14,303	138,264
TOTAL SUPPLIES & SERVICES				
TOTAL NON-CAPITAL FURNITURE & EQUIPMENT				
TOTAL CAPITAL ASSET AMORTIZATION				
TOTAL BUILDING OPERATING EXPENSE				
TOTAL COMMUNICATIONS				
TOTAL TRAVEL				
TOTAL PROFESSIONAL DEVELOPMENT				
TOTAL CONTRACTED PUPIL TRANSPORTATION	7,775,203	6,639,536	5,692,780	1,135,667
TOTAL STUDENT TRANSPORTATION	7,930,889	6,656,958	5,707,084	1,273,931

ACCOUNT DESCRIPTION	BUD-14/15	BUD-13/14	ACT-12/13	BUD-BUD
TUITION AND RELATED FEES				
TOTAL TUITION FEES			49,980	
TOTAL TRANSPORTATION FEES				
TOTAL OTHER RELATED FEES				
TOTAL TUITION AND RELATED FEES			49,980	
SCHOOL GENERATED FUNDS EXPENSE				
TOTAL SCHOOL GENERATED FUNDS EXPENSE	3,473,514	3,640,905	3,598,176	(167,391)
INTEREST AND BANK CHARGES				
TOTAL LOSS ON DISPOSAL OF TCA		80,602		(80,602)
TOTAL SHORT TERM DEBT	158,424	112,117	153,810	46,307
TOTAL CAPITAL LOANS - DIVISION SHARE	1,893,370	695,807	679,007	1,197,563
OTHER LONG TERM DEBT - CAPITAL LEASE			8,140	
TOTAL INTEREST AND BANK CHARGES	2,051,793	807,924	840,956	1,243,870
COMPLEMENTARY SERVICES				
TOTAL INSTRUCTIONAL SALARIES	1,125,834	1,009,699	966,848	116,135
TOTAL PROGRAM SUPPORT SALARIES	439,731	432,565	412,563	7,167
TOTAL INSTRUCTIONAL AIDS	5,000	5,000	1,691	
TOTAL SUPPLIES & SERVICES			1,818	
TOTAL NON-CAPITAL FURNITURE & EQUIPMENT	5,000	5,000		
TOTAL CAPITAL ASSET AMORTIZATION	4,665	1,665	1,165	3,000
TOTAL BUILDING OPERATING EXPENSE				
TOTAL COMMUNICATIONS				
TOTAL TRAVEL			194	
TOTAL PROFESSIONAL DEVELOPMENT	1,500	5,000	1,656	(3,500)
TOTAL STUDENT RELATED EXPENSES	27,000	26,000	27,752	1,000
TOTAL CONTRACTED TRANSPORTATION	649,797	615,607	493,588	34,190
TOTAL COMPLEMENTARY SERVICES	2,258,527	2,100,536	1,907,275	157,991
TOTAL EXPENDITURE	180,585,353	165,858,918	161,521,344	14,726,435
(DEFICIENCY) EXCESS OF REVENUE OVER EXPENSE:	(7,017,551)	14,309,260	7,022,720	(21,326,811)
CONTRIBUTION TO (DRAW FROM) OPERATIONS	7,017,551	(14,309,260)	6,097,701	21,326,811
CASH SURPLUS (DEFICIT) FOR THE YEAR	(0)	(0)	13,120,421	0

Appendix 2: Other Cash Requirements

ACCOUNT DESCRIPTION	BUD-14/15	BUD-13/14	BUD-BUD
Cash Inflows (Outflows)			
LIABILITIES			
TOTAL CAPITAL LOANS - RECOGNIZED	-2,444,797	-1,484,471	-960,326
TOTAL CAPITAL LOANS - DIVISION SHARE	331,917	15,227,306	-14,895,389
TOTAL OTHER LONG TERM DEBT - CAPITAL LEASE	-12,498	-12,498	
TOTAL LIABILITIES	-2,125,378	13,730,337	-15,855,715
TANGIBLE CAPITAL ASSET PURCHASES			
TOTAL TANGIBLE CAPITAL ASSETS - ADMINISTRATION		-19,955	19,955
TOTAL TANGIBLE CAPITAL ASSETS - INSTRUCTION	-1,291,174	-1,000,414	-290,760
TOTAL TANGIBLE CAPITAL ASSETS - PLANT	-6,641,859	-32,769,177	26,127,318
TOTAL TANGIBLE CAPITAL ASSETS - COMPLEMENTARY	-20,000	-30,000	10,000
TOTAL TANGIBLE CAPITAL ASSET PURCHASES	-7,953,033	-33,819,546	25,866,513
TOTAL CASH OUTFLOWS	-10,078,411	-20,089,209	10,010,798
Non Cash Items			
ACCRUED EMPLOYEE FUTURE BENEFITS			
Accrued Future Benefits	390,100	390,100	
TOTAL ACCRUED EMPLOYEE FUTURE BENEFITS	390,100	390,100	
CAPITAL ASSET AMORTIZATION			
Accumulated Amortization - Administration	97,692	4,214	93,478
Accumulated Amortization -Instruction	1,452,812	1,313,942	138,870
Accumulated Amortization - Oskayak	62,503	66,684	-4,181
Accumulated Amortization - Saskatoon French	7,349	7,930	-581
Accumulated Amortization - Plant	4,810,200	3,995,413	814,787
Accumulated Amortization - Complementary	4,665	1,665	3,000
TOTAL CAPITAL ASSET AMORTIZATION	6,435,221	5,389,848	1,045,373
TOTAL DRAW FROM RESERVES	10,270,640		10,270,640
TOTAL NON CASH ITEMS	17,095,961	5,779,948	11,316,013
CONTRIBUTION TO (DRAW FROM) OPERATIONS	7,017,551	-14,309,260	21,326,811

Appendix 3: Operating Grant Estimate

BUDGET YEAR	2014/15	2013-14	Increase (Decrease)
Recognized Expenses			
Governance	756,508	758,287	-1,779
Administration	5,406,442	5,430,269	-23,827
Base Instruction	70,317,598	70,285,346	32,252
School-Based Support	7,105,989	7,098,575	7,414
Supports for Learning	24,762,071	23,973,599	788,472
Locally Determined Teacher Benefits	13,266,103	13,266,103	
Instructional Resources	8,534,692	8,460,103	74,589
Plant Operation and Maintenance	15,005,317	14,347,218	658,099
Complementary Services (PreK)	1,629,149	1,578,287	50,862
Transportation Operations	6,578,549	5,984,770	593,779
Debt Repayment Principal	2,444,797	1,533,890	910,907
Debt Repayment Interest	1,893,370	644,599	1,248,771
School Consolidation Assistance	102,459		102,459
Total Recognized Expenses	157,803,043	153,361,046	4,441,997
Recognized Revenues			
Property Tax	47,031,189	46,251,463	779,726
Tuition Fee Revenue	1,359,180	1,095,882	263,298
Total Recognized Revenues	48,390,369	47,347,345	1,043,024
Recognized Funding Total	109,412,674	106,013,701	3,398,973
Adjustments			
Additional PreK	61,200	70,109	-8,909
St. Patrick Plant Funding		176,000	-176,000
Additional Funding - Sub WCB	41,241		41,241
Adjustment Total	102,441	246,109	-143,668
Adjusted Recognized Funding Total	109,515,116	106,259,810	3,255,306
Net Operating Grant	109,515,116	106,259,810	3,255,306
PMR Funding	1,471,482	1,150,654	320,828

Appendix 4: Expenses by Classification

Function	Salaries & Benefits	Goods & Services	Debt Service	Amortization of TCA	Budget 2014-15	Budget 2013-14	Difference
Governance	\$ 249,647	\$ 595,674			\$ 845,321	\$ 757,806	\$ 87,515
Administration	5,207,105	560,244		97,692	5,865,041	6,333,490	(468,449)
Instruction	115,720,834	8,508,624		1,524,075	125,753,533	124,667,314	1,086,218
Plant	7,985,836	19,610,699		4,810,200	32,406,736	20,893,985	11,512,750
Transportation	155,686	7,775,203			7,930,889	6,656,958	1,273,931
School Generated Funds		3,473,514			3,473,514	3,640,905	(167,391)
Complementary Services	1,565,565	688,297		4,665	2,258,527	2,100,536	157,991
Other - Interest		120,123	1,931,671		2,051,793	807,924	1,243,870
TOTAL	\$ 130,884,673	\$ 41,332,378	\$ 1,931,671	\$ 6,436,632	\$ 180,585,353	\$ 165,858,918	\$ 14,726,435

Appendix 5: Projected Enrollment Detail

2014 Projections	Pre-K	Ktgn	Gr-1	Gr-2	Gr-3	Gr-4	Gr-5	Gr-6	Gr-7	Gr-8	Gr-9	Gr-10	Gr-11	Gr-12	22+	Total	Sept	Diff
Bishop Filevich - U		23	20	27	31	28	39	13	22	32						235	221	14
Bishop Klein	64	35	35	29	35	38	30	31	26	30						353	352	1
Bishop Pocock		22	21	20	19	17	16	23	19	23						180	177	3
Bishop Roborecki	48	35	38	36	40	46	35	38	29	42						387	391	-4
Cardinal Leger - E		12	8	14	16	10	12	15	14	11						112	114	-2
Cardinal Leger - F		40	51	42	34	50	45	44	38	35						379	399	-20
Father Robinson		57	56	57	49	59	56	59	64	64						521	612	-91
Father Vachon	32	30	32	28	36	20	37	27	29	18						289	280	9
Georges Vanier		20	22	30	24	32	33	37	53	49						300	307	-7
Holy Family		50	46	35	40	42	32	27	22	12						306		306
Mother Teresa - E		51	67	48	41	39	41	58	46	52						443	472	-29
Mother Teresa - F		24	15	12	6	3										60		60
Pope John Paul II		28	23	38	33	33	40	36	21	30						282	276	6
Saint Alphonse																		
Saint Angela		30	46	19	35	16	22	44	33	37						282	267	15
Saint Anne		17	19	19	23	26	25	24	32	25						210	201	9
Saint Augustine*	10	20	26	23	25	16	33	27	31	26						237	252	-15
Saint Augustine - H		30	33	37	34	26	36	30	31	33						290	276	14
Saint Bernard		24	27	37	22	27	23	16	17	32						225	221	4
Saint Dominic		18	20	16	25	16	20	18	21	19						173	172	1
Saint Dominic - H	16	20	22	27	27	24	17	26	22	31						232	230	2
Saint Edward	16	18	19	16	18	20	11	17	13	44						192	191	1
Saint Frances - E	32	8	6	1	5	7	11	11	8	18						107	237	-130
Saint Frances - C		45	42	50	55	42	29	17	12							292	111	181
Saint Gabriel		12	13	19	17	15	19	12	12	13	12					144	139	5
Saint George		24	15	32	33	25	14	36	21	19						219	211	8
Saint Gerard - F		65	75	75	59	62	55	47	46	28						512	489	23
Saint Goretti	32	20	20	24	20	32	21	24	22	32						247	255	-8
Saint John	32	23	23	31	28	21	26	27	26	14						251	243	8
Saint Luke		30	26	34	43	43	41	57	54	53						381	399	-18
Saint Marguerite		45	46	51	47	45	51	42	74	56						457	459	-2
Saint Mark	48	39	40	49	50	48	47	53	40	43						457	447	10
Saint Mary	64	43	38	28	34	36	37	33	25	27						365	358	7
Saint Matthew - F		57	59	45	51	46	37	43	43	43						424	412	12
Saint Michael	32	15	10	18	14	12	10	17	20	11						159	165	-6
Saint Paul - F		28	30	20	17	14	16	18	12	15						170	151	19
Saint Peter		65	62	79	66	68	59	88	90	81						658	629	29
Saint Philip		26	30	22	47	18	24	28	21	28						244	235	9
Saint Volodymyr		25	35	44	55	46	44	46	48	35						378	519	-141
Saskatoon French		40	49	48	32	35	35	22	26	23						310	293	17
Sister O'Brien - F		40	40	40	33	28	17	19	29	19						265	255	10
Total Elementary	426	1254	1305	1320	1319	1231	1196	1250	1212	1203	12					11728	11418	310
Bethlehem											285	281	256	301		1123	1119	4
Bishop Mahoney											133	137	118	142		530	561	-31
Bishop Murray									5	5	29	38	43	57		177	182	2
E. D. Feehan									2	11	95	108	87	90		393	379	1
Cyber School												10	10	165	60	245	247	-2
Holy Cross											261	291	274	306		1132	1136	-4
Oskâyak											30	80	65	120		295	296	-1
Saint Joseph											235	231	247	260		973	990	-17
Total High School									7	16	1068	1176	1100	1441	60	4868	4910	-42
Home Based		4	9	6	10	3	5	7	5	10	1					60	52	8
Total Actual Enrolment	426	1258	1314	1326	1329	1234	1201	1257	1224	1229	1081	1176	1100	1441	60	16656	16380	276

Appendix 6: Historical Enrollment 1999-2014 (Projected)

PSSR Enrolment - September	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Bishop Filevich - U				174	169	167	148	161	174	167	177	186	187	204	221	235
Bishop Klein	354	394	366	379	382	350	305	343	328	283	301	336	360	358	352	353
Bishop Pocock	206	201	206	203	199	205	191	194	183	185	180	161	162	176	177	180
Bishop Roborecki	392	385	327	321	325	312	289	288	279	309	301	320	354	410	391	387
Cardinal Leger - E	192	189	194	197	193	206	186	170	140	130	124	116	114	114	114	112
Cardinal Leger - F	254	230	208	222	219	205	203	223	237	256	281	288	327	372	399	379
Father Robinson	505	541	545	576	602	619	632	632	611	590	583	590	556	574	612	521
Father Vachon	305	305	329	302	274	271	284	257	253	242	247	227	242	251	280	289
Georges Vanier	232	237	243	247	251	265	267	294	315	317	335	331	316	319	307	300
Holy Family																306
Mother Teresa- E			301	348	391	430	431	413	413	416	415	409	423	442	472	443
Mother Teresa- F																60
Pope John Paul II	501	480	461	391	361	296	227	234	216	201	188	197	253	261	276	282
Saint Alphonse								11	9	17	18	16	18	11		
Saint Angela	382	373	355	364	349	321	277	262	236	215	203	188	263	246	267	282
Saint Anne	351	367	391	365	328	300	271	249	219	195	185	182	185	196	201	210
Saint Augustine	385	357	320	296	314	297	300	314	295	301	314	299	283	258	252	237
Saint Augustine - H								246	233	245	239	225	254	267	276	290
Saint Bernard	401	382	361	319	312	310	296	265	253	233	217	192	191	208	221	225
Saint Dominic	303	297	315	309	309	274	246	217	216	211	194	194	189	179	172	173
Saint Dominic - H								195	190	209	207	221	225	239	230	232
Saint Edward	167	182	206	170	170	173	168	161	155	172	201	178	189	188	191	192
Saint Frances - C										32	32	57	134	174	237	107
Saint Frances - E	166	164	161	158	144	119	138	91	135	101	101	114	120	92	111	292
St. Gabriel								128	125	104	123	127	127	131	139	144
Saint George	245	241	210	214	199	204	206	208	190	216	206	202	208	223	211	219
Saint Gerard - F	367	350	352	338	344	338	350	351	354	379	400	418	422	460	489	512
Saint Goretti	420	456	448	275	243	266	245	212	247	267	262	286	300	263	255	247
Saint John	191	176	207	176	185	182	175	196	203	197	190	186	226	221	243	251
Saint Luke	437	450	432	454	443	438	424	417	420	430	399	400	399	411	399	381
Saint Marguerite	550	553	543	504	471	465	446	421	435	426	409	422	440	467	459	457
Saint Mark	352	350	333	318	311	329	311	292	305	320	339	392	415	467	447	457
Saint Mary	243	250	223	204	176	193	219	176	291	208	203	257	252	353	358	365
Saint Matthew - F	191	200	232	318	337	377	390	399	441	425	448	451	457	421	412	424
Saint Michael	183	146	201	152	164	153	185	164	188	167	145	145	159	181	165	159
Saint Paul - F	165	161	146	132	136	136	118	117	131	137	138	119	126	142	151	170
Saint Peter	460	447	450	448	477	486	465	474	473	518	530	525	574	619	629	658
Saint Philip	354	339	329	300	275	258	261	247	258	237	220	200	221	221	235	244
Saint Volodymyr	440	471	441	431	419	393	419	445	439	444	450	478	504	522	519	378
Saskatoon French	257	252	225	221	224	237	264	260	273	253	268	277	272	295	293	310
Sion	141	132	124	124	124	119	105	98	62	51	46					
Sister O'Brien - F	398	380	353	311	302	256	252	274	262	283	275	281	217	238	255	265
TOTAL ELEMENTARY	10490	10438	10538	10261	10122	9950	9694	10099	10187	10089	10094	10193	10664	11174	11418	11728
Bethlehem									497	749	964	1050	1091	1127	1119	1123
Bishop Mahoney	857	834	844	900	861	826	812	749	802	707	681	634	632	589	561	530
Bishop Murray	146	176	176	185	174	188	247	248	167	200	183	226	185	191	182	177
Cyber School												225	228	243	247	245
E. D. Feehan	1,195	1224	1,211	1,280	1,255	1,261	1,240	1,208	734	498	337	320	314	329	379	393
Holy Cross	857	937	1069	1161	1189	1311	1368	1448	1255	1238	1387	1166	1167	1155	1136	1132
Oskayak	225	257	267	255	275	266	240	276	183	154	173	154	195	259	296	295
Saint Joseph	829	882	907	987	974	994	997	959	1,021	944	928	918	929	964	990	973
TOTAL HIGH SCHOOL	4109	4310	4474	4768	4728	4846	4904	4888	4659	4490	4653	4693	4741	4857	4910	4868
Home Based												53	41	51	50	60
TOTAL ENROLMENT	14599	14748	15012	15029	14850	14796	14598	14987	14846	14579	14800	14927	15456	16081	16380	16656
YEAR OVER YEAR	39	149	264	17	-179	-54	-198	389	-141	-267	221	127	529	625	299	276